

**introduction**

*May Harvard be as wise as it is smart,  
as restless as it is proud,  
as bold as it is thoughtful,  
as new as it is old,  
as good as it is great.*

— Drew Gilpin Faust

**how we thought about this year:  
principles**

# *Continuity*

*This year is one of changing leadership across the University. How do we build on the meaningful work of recent years? How can we best leverage experience and embrace and incorporate new perspectives and priorities in our work?*

# *Relevance*

*We want our shared work to have personal and global relevance.*

*How do we bring our whole, authentic selves to our time together and undertake work that is rooted in our shared values?*

*How might we foster greater connection around the world during a time of fractured collective understanding?*

# *Innovative Thinking*

*We have great multi-disciplinary breadth across our alumni. How can we be more experimental and creative? How might we learn from each other to challenge our thinking, be lean in prototyping and iterating on new ideas, and continuously gather feedback? How can we build communities willing to take risks and explore?*

**our work for this year:  
initiatives**

*Inclusion and Belonging*

*Within our Alumni Volunteer Leadership*

*Leading and Inspiring Volunteers*

*Through Key Skills Development*

*Alumni Communities*

*How They Are Defined and How HAA Fosters and Engages*

*HAA OnBOARD*

**where we are in the field**

**challenges facing our university and  
global alumni community**

**questions**

**merci!**